



Refer to [spn.org/directory](http://spn.org/directory) for a listing of associate members

#### ALABAMA

*Alabama Policy Institute*  
alabamapolicy.org  
205-870-9900

#### ALASKA

*Alaska Policy Forum*  
alaskapolicyforum.org  
907-334-5853

#### ARIZONA

*Goldwater Institute*  
goldwaterinstitute.org  
602-462-5000

#### ARKANSAS

*Arkansas Policy Foundation*  
arkansaspolicyfoundation.org  
501-537-0825

#### CALIFORNIA

*Pacific Research Institute*  
pacificresearch.org  
415-989-0833

#### COLORADO

*Independence Institute*  
i2i.org  
303-279-6536

#### CONNECTICUT

*Yankee Institute for Public Policy*  
yankeeinstitute.org  
860-297-4271

#### DELAWARE

*Caesar Rodney Institute*  
caesarrodneym.org  
302-535-6523

#### FLORIDA

*James Madison Institute*  
jamesmadison.org  
850-386-3131

#### GEORGIA

*Georgia Public Policy Foundation*  
gppf.org  
404-256-4050

#### HAWAII

*Grassroot Institute of Hawaii*  
grassrootinstitute.org  
808-591-9193

#### IDAHO

*Idaho Freedom Foundation*  
idahofreedom.net  
208-921-6749

#### ILLINOIS

*Illinois Policy Institute*  
illinoispolicyinstitute.org  
312-346-5700

#### INDIANA

*Indiana Policy Review Foundation*  
inpolicy.org  
260-417-4094

#### IOWA

*Public Interest Institute*  
limitedgovernment.org  
319-385-3462

#### KANSAS

*Kansas Policy Institute*  
kansaspolicy.org  
316-634-0218

#### KENTUCKY

*Bluegrass Institute for Public Policy Solutions*  
bipps.org  
270-782-2140

#### LOUISIANA

*Pelican Institute for Public Policy*  
pelicaninstitute.org  
504-920-4727

#### MAINE

*Maine Heritage Policy Center*  
mainepolicy.org  
207-321-2550

#### MARYLAND

*Calvert Institute for Policy Research*  
calvertinstitute.org  
410-752-5887

*Free State Foundation*  
freestatefoundation.org  
301-984-8253

*Maryland Public Policy Institute*  
mdpolicy.org  
240-686-3510

#### MASSACHUSETTS

*Pioneer Institute*  
pioneerinstitute.org  
617-723-2277

#### MICHIGAN

*Mackinac Center for Public Policy*  
mackinac.org  
989-631-0900

#### MINNESOTA

*Center of the American Experiment*  
americanexperiment.org  
612-338-3605

*Freedom Foundation of Minnesota*  
freedomfoundationofminnesota.com  
612-354-2192

#### MISSISSIPPI

*Mississippi Center for Public Policy*  
mspolicy.org  
601-969-1300

#### MISSOURI

*Show-Me Institute*  
showmeinstitute.org  
314-726-5655

#### MONTANA

*Montana Policy Institute*  
montanapolicy.org  
406-219-0508

#### NEBRASKA

*Platte Institute for Economic Research*  
platteinstitute.org  
402-452-3737

#### NEVADA

*Nevada Policy Research Institute*  
npri.org  
702-222-0642

#### NEW HAMPSHIRE

*Josiah Bartlett Center for Public Policy*  
jbartlett.org  
603-224-4450

#### NEW JERSEY

*Common Sense Institute*  
csinj.org  
973-927-9860

*Solutions for New Jersey, Inc.*  
solutionsfornewjersey.com  
609-882-1071

#### NEW MEXICO

*Rio Grande Foundation*  
riograndefoundation.org  
505-264-6090

#### NEW YORK

*Empire Center for New York State Policy*  
empirecenter.org  
518-434-3100

#### NORTH CAROLINA

*John Locke Foundation*  
johnlocke.org  
919-828-3876

*John William Pope Civitas Institute*  
jwpcivitasinstitute.org  
919-828-1400

#### NORTH DAKOTA

*North Dakota Policy Council*  
policynd.org  
701-223-8155

#### OHIO

*Buckeye Institute for Public Policy Solutions*  
BuckeyeInstitute.org  
614-224-4422

#### OKLAHOMA

*Oklahoma Council of Public Affairs*  
ocpathink.org  
405-602-1667

#### OREGON

*Cascade Policy Institute*  
CascadePolicy.org  
503-242-0900

#### PENNSYLVANIA

*Commonwealth Foundation*  
commonwealthfoundation.org  
717-671-1901

#### RHODE ISLAND

*Ocean State Policy Research Institute*  
oceanstatepolicy.org  
401-228-6691

#### SOUTH CAROLINA

*South Carolina Policy Council*  
scpolicycouncil.com  
803-779-5022

#### SOUTH DAKOTA

*Great Plains Public Policy Institute*  
greatplainsppi.org  
605-334-9400

#### TENNESSEE

*Tennessee Center for Policy Research*  
tennesseepolicy.org  
615-383-6431

#### TEXAS

*Texas Public Policy Foundation*  
texaspolicy.com  
512-472-2700

#### UTAH

*Sutherland Institute*  
sutherlandinstitute.org  
801-355-1272

#### VERMONT

*Ethan Allen Institute*  
ethanallen.org  
802-695-1448

#### VIRGINIA

*Thomas Jefferson Institute*  
thomasjeffersoninst.org  
703-440-9447

*Virginia Institute for Public Policy*  
virginiainstitute.org  
703-753-5900

#### WASHINGTON

*Evergreen Freedom Foundation*  
effwa.org  
360-956-3482

*Washington Policy Center*  
washingtonpolicy.org  
206-937-9691

#### WEST VIRGINIA

*Public Policy Foundation of West Virginia*  
westvirginiapolicy.com  
304-282-8249

#### WISCONSIN

*MacIver Institute for Public Policy*  
maciverinstitute.com  
608-588-6477

*Wisconsin Policy Research Institute*  
wprri.org  
262-367-9940

#### WYOMING

*Wyoming Liberty Group*  
wyliberty.org  
307-632-7020